

## **2021 Budget Overview**

<b>Table of Contents</b>	<b>Page #'s</b>
Definitions	1 – 2
Corporate Summary	3 – 9
Non Departmental	10
Chief Administrative Office	11
Mayor, Council and Admin Support	12
Community Development	13
Community Human Services	14 – 16
Corporate Services	17
Finance, Budget, Information Tech & Transformation	18
Fire and Emergency Services	19
Infrastructure and Engineering Services	20 - 21
Police	22

## **DEFINITIONS**

### **BUDGET TERMS:**

Base Budget	<ul style="list-style-type: none"> <li>- reflects the current level of service approved by Council</li> <li>- includes base operating costs required</li> <li>- includes existing revenues at existing rates</li> <li>- does not exceed prior year's net base budget</li> <li>- reflects approved base budget adjustments as a result of Council decisions during the past year</li> </ul>
Supplementary Budget (One-time budget for the year)	<ul style="list-style-type: none"> <li>- reflects one-time costs or revenues approved by council during the budget process or during the year.</li> </ul>
Final Budget	<ul style="list-style-type: none"> <li>- the sum of the Base Budget plus the Supplementary Budget (One time for the current year)</li> </ul>
Supplementary Requests	<ul style="list-style-type: none"> <li>- reflects any proposed change to existing levels of service, or any proposed new programs, lifecycle provisions, staff, or revenues</li> <li>- revenues include any increase to existing fees, any proposed new revenue sources, or revenue changes due to volume</li> <li>- changes to service level agreements</li> <li>- identifies issues as one-time &lt;Supp&gt; or annual &lt;Base&gt;</li> </ul>
FTE (full time equivalency)	<ul style="list-style-type: none"> <li>- represents hours of work of individuals in a department, not number of bodies</li> </ul>

Throughout these budget reports, expenses and revenues are captured using terminology that is common to municipal operations. The following list provides definitions to the captions used:


### **EXPENSES BY ACCOUNT TYPE:**


Employee Related	<ul style="list-style-type: none"> <li>- wages, benefits, honorariums, travel, training, uniforms, etc.</li> </ul>
Building Related	<ul style="list-style-type: none"> <li>- building related costs such as utilities, repairs, maintenance, insurance, etc.</li> <li>- The Asset Management division manages the above issues for municipally owned buildings. Internal cost allocations charge the operating departments for building usage.</li> </ul>
Material, Vehicle & Equip Related	<ul style="list-style-type: none"> <li>- fuel, repairs, maintenance, insurance, new equipment, computer hardware, etc.</li> <li>- The Fleet Division manages the operating and replacement costs for Chatham-Kent's fleet and attachments. An internal rental fee to recover operating and capital costs is charged to the operating departments based on their equipment requests and usage. This rental fee is reflected in the applicable department's costs, with the offsetting cost recovery applied to the expenses of the fleet department.</li> </ul>
Contracted Services	<ul style="list-style-type: none"> <li>- any service provided by Chatham-Kent through sources other than our own staff</li> <li>- examples include contractual costs for ambulance services, garbage collection/disposal, animal control, specialized professionals, grass cutting, roadside mowing, transit, software support fees, etc.</li> </ul>
Infrastructure & Debt	<ul style="list-style-type: none"> <li>- Principle and interest payments for debt issued for infrastructure. Since 2009, CK is managing debt through a pay as you go philosophy for existing infrastructure.</li> </ul>
Operating Related	<ul style="list-style-type: none"> <li>- includes telephone, paper supplies, postage, advertising, liability insurance, library materials, etc.</li> </ul>


Social Assistance	- as Service Managers contracted with the Province to deliver and administer services in the Children, Housing and Employment Services area, this series includes purchase of services for Children and Social Housing providers and legislated Provincial Employment Service benefits. Provincial subsidy, where applicable, is identified in the business area.
Internal Allocations	- internal cost allocations between operating areas are captured to assist in functionalizing costs and maximize subsidy where applicable.
Other Expenses	- this area includes non-typical expenses such as grants and requisitions
Reserve Transfers	- the net impact of transfers to and from reserves and reserve funds - lifecycle transfers regarding Social Housing - lifecycle transfers regarding the Asset Management Plan (AMP) (i.e. Bridges, Buildings, Roads, Storm Sewers, Vehicles, etc.) - lifecycle transfers not related to the Asset Management Plan (i.e. ITS Web, Reforestation, Election, Capital budget, etc.)


#### **REVENUES BY ACCOUNT TYPE:**


Grants - Provincial	- sources of funding from the Province. Funding for specific programs are allocated to the departments and matched with the costs. The non-operating area reflects funding from the Ontario Municipal Partnership Fund that cannot be functionalized.
Grants - Federal	- sources of funds from the Federal Government allocated to specific programs.
Taxation Revenue	- revenue generated by property taxes including the net impact of assessment growth due to new construction. Includes grants in Lieu which are grants received from the Provincial and Federal governments for governmental properties located in the community that are exempt from property taxation.
Fines & Penalties	- includes late payment fees, by-law infraction fines, revenue from tickets issued under the Provincial Offences Act, etc.
Recoveries	- miscellaneous recoveries from third parties, i.e. Ontario Works reimbursements, fire response issues re 401, gravel pit production, insurance recoveries, etc.
Sale of items	- sale of cemetery plots, publications, food and beverages at canteens, etc.
Licenses, permits & fees	- revenues from building permits, application fees, license fees, etc.
User fees	- includes ice rentals, sport fee rentals, building rentals, accommodation fees, day care fees, etc.
Miscellaneous revenue	- includes general investment income, slot machine revenue, landfill sponsorship revenue, donations, etc.
SLA's	- Service Level Agreements for services purchased by Chatham-Kent Public Utilities and Entegrus.

 <b>2021 Final Budget - Corporate Summary</b> <b>CK Municipal Operations</b>	2021	2021	2021	%	2021
	Approved	One Time	Final	of	FTE Count
	Base Budget	Budget	Budget	Final Budget	Base
Non Departmental	(\$186,181,123)	(\$1,605,481)	(\$187,786,604)	(54.5%)	0.00
CAO	\$2,732,681	\$3,545	\$2,736,226	0.8%	12.00
Mayor, Council and Admin Support	\$1,249,760	\$0	\$1,249,760	0.4%	2.60
Community Development	\$3,992,583	\$0	\$3,992,583	1.2%	39.62
Community Human Services	\$32,988,841	(\$1,265,284)	\$31,723,557	9.2%	607.08
Corporate Services	\$5,973,146	\$0	\$5,973,146	1.7%	56.77
Finance, Budget, Information Tech & Transformation	\$11,765,018	\$10,096	\$11,775,114	3.4%	70.24
Fire and Emergency Services	\$23,372,345	\$0	\$23,372,345	6.8%	80.32
Infrastructure and Engineering Services	\$74,909,866	\$451,005	\$75,360,871	21.9%	292.80
Police Services	\$31,961,139	(\$358,137)	\$31,603,002	9.2%	226.45
<b>Total CK Municipal Operations</b>	<b>\$2,764,256</b>	<b>(\$2,764,256)</b>			<b>1,387.88</b>


 <b>2021 Final Budget - Corporate Summary</b> <b>CK Municipal Operations</b>	2021	2021	2021	%	2021
	Approved	One Time	Final	of	FTE Count
	Base Budget	Budget	Budget	Final Budget	Base
Non Departmental	(\$186,181,123)	(\$1,605,481)	(\$187,786,604)	(54.5%)	0.00
CAO					
Chief Administrative Officer	\$850,584	\$3,545	\$854,129	0.2%	6.00
Legal Services	\$1,882,097		\$1,882,097	0.5%	6.00
<b>Total CAO</b>	<b>\$2,732,681</b>	<b>\$3,545</b>	<b>\$2,736,226</b>	<b>0.8%</b>	<b>12.00</b>
Mayor, Council and Admin Support					
Office of the Mayor/ Council	\$330,774		\$330,774	0.1%	1.00
Council, Council Support	\$918,986		\$918,986	0.3%	1.60
<b>Total Mayor, Council and Admin Support</b>	<b>\$1,249,760</b>		<b>\$1,249,760</b>	<b>0.4%</b>	<b>2.60</b>
Community Development					
Community Development - Admin	\$287,178		\$287,178	0.1%	2.00
Building Development Services	\$237,785		\$237,785	0.1%	12.62
Community Attraction and Promotion	\$919,996		\$919,996	0.3%	7.00
Economic Development Services	\$1,262,177		\$1,262,177	0.4%	10.00
Planning Services	\$1,285,447		\$1,285,447	0.4%	8.00
<b>Total Community Development</b>	<b>\$3,992,583</b>		<b>\$3,992,583</b>	<b>1.2%</b>	<b>39.62</b>
Community Human Services					
Community Human Services - Admin	\$191,301		\$191,301	0.1%	2.00
Child Care, Recreation & Early Years	\$3,578,343	(\$299,022)	\$3,279,321	1.0%	57.29
Public Health	\$2,941,970	(\$968,000)	\$1,973,970	0.6%	84.25
Employment and Social Services	\$4,972,908	(\$1)	\$4,972,907	1.4%	102.00
Seniors Services	\$7,107,424		\$7,107,424	2.1%	280.18
Housing Services	\$8,167,789	\$1,739	\$8,169,528	2.4%	13.78
CK Public Library	\$4,414,502		\$4,414,502	1.3%	44.72
Arts and Culture	\$1,614,604		\$1,614,604	0.5%	22.86
<b>Total Community Human Services</b>	<b>\$32,988,841</b>	<b>(\$1,265,284)</b>	<b>\$31,723,557</b>	<b>9.2%</b>	<b>607.08</b>
Corporate Services					
Human Resources and Org Development	\$3,828,202		\$3,828,202	1.1%	19.00
Customer Services	\$1,765,337		\$1,765,337	0.5%	23.31
Municipal Governance	\$379,607		\$379,607	0.1%	14.46
<b>Total Corporate Services</b>	<b>\$5,973,146</b>		<b>\$5,973,146</b>	<b>1.7%</b>	<b>56.77</b>
Finance, Budget, Information Tech & Transformation					
FBITT - Admin	\$356,951		\$356,951	0.1%	2.00
Budget and Performance Services	\$688,406		\$688,406	0.2%	5.50
Financial Services	\$1,970,454	\$10,096	\$1,980,550	0.6%	29.12
Information Technology & Transformation	\$7,747,921		\$7,747,921	2.2%	33.62
John D Bradley Convention Centre	\$1,001,286		\$1,001,286	0.3%	
<b>Total Finance, Budget, Information Tech &amp; Transformation</b>	<b>\$11,765,018</b>	<b>\$10,096</b>	<b>\$11,775,114</b>	<b>3.4%</b>	<b>70.24</b>
Fire and Emergency Services					
Fire and Emergency Services	\$23,372,345		\$23,372,345	6.8%	80.32
<b>Total Fire and Emergency Services</b>	<b>\$23,372,345</b>		<b>\$23,372,345</b>	<b>6.8%</b>	<b>80.32</b>
Infrastructure and Engineering Services					
Infrastructure, Engineering Services - Admin	\$296,077		\$296,077	0.1%	2.00
Drainage, Asset, Waste Management	\$11,417,608	\$782,727	\$12,200,335	3.5%	54.57
Engineering, Transportation Services	\$5,155,296	(\$331,722)	\$4,823,574	1.4%	27.22
Public Works	\$49,301,515		\$49,301,515	14.3%	133.80
Rec Facilities & Parks and Open Spaces	\$8,739,370		\$8,739,370	2.5%	75.21
<b>Total Infrastructure and Engineering Services</b>	<b>\$74,909,866</b>	<b>\$451,005</b>	<b>\$75,360,871</b>	<b>21.9%</b>	<b>292.80</b>
Police Services	\$31,961,139	(\$358,137)	\$31,603,002	9.2%	226.45
<b>Total CK Municipal Operations</b>	<b>\$2,764,256</b>	<b>(\$2,764,256)</b>			<b>1,387.88</b>


 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Business Unit</b> <b>CK Municipal Operations</b>	2021	2021
	Expense	Revenue
	Final Budget	Final Budget
Non Departmental	\$11,098,561	(\$198,885,165)
CAO		
Chief Administrative Officer	\$892,956	(\$38,826)
Legal Services	\$1,932,968	(\$50,871)
<b>Total CAO</b>	<b>\$2,825,924</b>	<b>(\$89,697)</b>
Mayor, Council and Admin Support		
Office of the Mayor/ Council	\$333,474	(\$2,700)
Council, Council Support	\$933,657	(\$14,671)
<b>Total Mayor, Council and Admin Support</b>	<b>\$1,267,131</b>	<b>(\$17,371)</b>
Community Development		
Community Development - Admin	\$287,178	\$0
Building Development Services	\$1,812,715	(\$1,574,930)
Community Attraction and Promotion	\$1,077,194	(\$157,197)
Economic Development Services	\$1,443,827	(\$181,650)
Planning Services	\$1,797,807	(\$512,360)
<b>Total Community Development</b>	<b>\$6,418,721</b>	<b>(\$2,426,137)</b>
Community Human Services		
Community Human Services - Admin	\$191,302	\$0
Child Care, Recreation & Early Years		
Child Care & Early Years	\$18,661,590	(\$17,217,330)
Recreation Services	\$2,595,056	(\$759,993)
<b>Total Child Care, Recreation &amp; Early Years</b>	<b>\$21,256,646</b>	<b>(\$17,977,323)</b>
Public Health	\$11,415,321	(\$9,441,349)
Employment and Social Services	\$45,639,960	(\$40,667,051)
Seniors Services	\$31,438,421	(\$24,330,995)
Housing Services	\$13,896,696	(\$5,727,168)
CK Public Library	\$4,727,519	(\$313,017)
Arts and Culture	\$2,634,039	(\$1,019,436)
<b>Total Community Human Services</b>	<b>\$131,199,904</b>	<b>(\$99,476,339)</b>
Corporate Services		
Human Resources and Org Development	\$4,053,017	(\$224,815)
Customer Services	\$2,138,720	(\$373,383)
Municipal Governance		
Municipal Governance Admin	\$508,366	(\$2,300)
Licensing	\$1,141,940	(\$775,749)
Provincial Offences Court	\$1,484,851	(\$1,977,500)
<b>Total Municipal Governance</b>	<b>\$3,135,157</b>	<b>(\$2,755,549)</b>
<b>Total Corporate Services</b>	<b>\$9,326,894</b>	<b>(\$3,353,747)</b>
Finance, Budget, Information Tech & Transformation		
FBITT - Admin	\$356,951	\$0
Budget and Performance Services	\$688,405	\$0
Financial Services	\$3,030,635	(\$1,050,085)
Information Technology & Transformation	\$8,527,070	(\$779,150)
John D Bradley Convention Centre	\$1,001,286	\$0
<b>Total Finance, Budget, Information Tech &amp; Transformation</b>	<b>\$13,604,347</b>	<b>(\$1,829,235)</b>


 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Business Unit</b> <b>CK Municipal Operations</b>	2021	2021
	Expense	Revenue
	Final Budget	Final Budget
Fire and Emergency Services		
Fire and Emergency Services		
Fire and Emerg Services - Admin	\$161,867	\$0
Fire Services	\$16,348,569	(\$142,436)
Emergency Management	\$269,347	\$0
Land Ambulance	\$13,537,837	(\$6,802,840)
Community Paramedicine	\$220,000	(\$220,000)
<b>Total Fire and Emergency Services</b>	<b>\$30,537,620</b>	<b>(\$7,165,276)</b>
<b>Total Fire and Emergency Services</b>	<b>\$30,537,620</b>	<b>(\$7,165,276)</b>
Infrastructure and Engineering Services		
Infrastructure, Engineering Services - Admin	\$296,078	\$0
Drainage, Asset, Waste Management		
Drainage, Asset, Waste - Admin	\$287,147	\$0
Asset Management	\$5,783,746	(\$1,556,665)
Drainage	\$2,481,827	(\$630,660)
Fleet Management	(\$71,593)	(\$900)
Housing Services Management	\$2,044,156	(\$522,239)
Waste Management	\$9,077,592	(\$4,692,076)
<b>Total Drainage, Asset, Waste Management</b>	<b>\$19,602,875</b>	<b>(\$7,402,540)</b>
Engineering, Transportation Services		
Engineering, Transportation Services Admin	\$272,284	\$0
Engineering	\$2,381,189	(\$346,468)
Transit	\$3,054,491	(\$1,528,780)
Traffic	\$1,018,859	(\$28,000)
<b>Total Engineering, Transportation Services</b>	<b>\$6,726,823</b>	<b>(\$1,903,248)</b>
Public Works	\$64,395,196	(\$15,093,681)
Rec Facilities & Parks and Open Spaces	\$13,179,825	(\$4,440,460)
<b>Total Infrastructure and Engineering Services</b>	<b>\$104,200,797</b>	<b>(\$28,839,929)</b>
Police Services	\$33,908,299	(\$2,305,296)
<b>Total CK Municipal Operations</b>	<b>\$344,388,198</b>	<b>(\$344,388,192)</b>


 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Multi Year Base Budget FTE Count (no Budget)</b> <b>CK Municipal Operations</b>							
	2021	2020	2019	2018	2017	2016	FTE Change
	FTE (Base) Count	FTE (Base) Count	FTE (Base) Count	FTE (Base) Count	FTE (Base) Count	FTE (Base) Count	from 2016 to 2021
CAO							
Chief Administrative Officer	6.0000	6.0000	6.0000	8.0000	8.0000	8.0000	(2.0000)
Legal Services	6.0000	6.0000	6.0000	5.0000	5.0000	4.4000	1.6000
<b>Total CAO</b>	<b>12.0000</b>	<b>12.0000</b>	<b>12.0000</b>	<b>13.0000</b>	<b>13.0000</b>	<b>12.4000</b>	<b>(0.4000)</b>
Mayor, Council and Admin Support							
Office of the Mayor/ Council	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	0.0000
Council, Council Support	1.6000	1.6000	1.6000	1.6000	1.6000	1.6000	0.0000
<b>Total Mayor, Council and Admin Support</b>	<b>2.6000</b>	<b>2.6000</b>	<b>2.6000</b>	<b>2.6000</b>	<b>2.6000</b>	<b>2.6000</b>	<b>0.0000</b>
Community Development							
Community Development - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Building Development Services	12.6200	12.6200	11.6200	11.6200	11.6200	11.6200	1.0000
Community Attraction and Promotion	7.0000	7.0000	7.0000	7.0000	7.0000	6.0000	1.0000
Economic Development Services	10.0000	10.0000	10.0000	9.0000	9.0000	9.0000	1.0000
Planning Services	8.0000	8.0000	8.0000	7.0000	7.0000	7.0000	1.0000
<b>Total Community Development</b>	<b>39.6200</b>	<b>39.6200</b>	<b>38.6200</b>	<b>36.6200</b>	<b>36.6200</b>	<b>35.6200</b>	<b>4.0000</b>
Community Human Services							
Community Human Services - Admin	2.0000	4.0000	5.0000	5.0000	5.0000	5.0000	(3.0000)
Child Care, Recreation & Early Years	57.2930	57.2930	56.4230	53.4830	41.4830	41.4830	15.8100
Public Health	84.2500	86.0000	84.3000	84.3000	85.0000	86.7000	(2.4500)
Employment and Social Services	102.0000	106.5000	106.0000	110.0000	107.0000	102.5700	(0.5700)
Seniors Services	280.1840	279.1840	279.1840	277.8840	277.9000	277.4700	2.7140
Housing Services	13.7800	12.7800	12.7800	16.2900	15.2900	15.2900	(1.5100)
CK Public Library	44.7200	44.7700	44.7700	44.7700	45.4200	45.0200	(0.3000)
Arts and Culture	22.8601	22.8601	22.8601	22.8200	22.8200	15.8900	6.9701
<b>Total Community Human Services</b>	<b>607.0871</b>	<b>613.3871</b>	<b>611.3171</b>	<b>614.5470</b>	<b>599.9130</b>	<b>589.4230</b>	<b>17.6641</b>
Corporate Services							
Human Resources and Org Development	19.0000	19.0000	18.0000	17.0000	17.0000	16.0000	3.0000
Customer Services	23.3100	23.3100	23.3100	23.3100	23.3100	23.6200	(0.3100)
Municipal Governance							
Municipal Governance Admin	3.0000	3.0000	3.0000	3.0000	3.0000	3.0000	0.0000
Licensing	3.3300	3.3300	3.3300	3.3300	3.0300	3.0300	0.3000
Provincial Offences Court	8.1300	8.0900	8.0900	7.9100	7.9100	7.9100	0.2200
<b>Total Municipal Governance</b>	<b>14.4600</b>	<b>14.4200</b>	<b>14.4200</b>	<b>14.2400</b>	<b>13.9400</b>	<b>13.9400</b>	<b>0.5200</b>
<b>Total Corporate Services</b>	<b>56.7700</b>	<b>56.7300</b>	<b>55.7300</b>	<b>54.5500</b>	<b>54.2500</b>	<b>53.5600</b>	<b>3.2100</b>
Finance, Budget, Information Tech & Transformation							
FBITT - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Budget and Performance Services	5.5000	5.5000	5.5000	6.0000	6.0000	6.0000	(0.5000)
Financial Services	29.1200	29.1200	29.1200	28.6200	28.6200	28.6200	0.5000
Information Technology & Transformation	33.6200	33.6200	33.6200	32.6200	31.6200	30.6200	3.0000
<b>Total Finance, Budget, Information Tech &amp; Transformation</b>	<b>70.2400</b>	<b>70.2400</b>	<b>70.2400</b>	<b>69.2400</b>	<b>68.2400</b>	<b>67.2400</b>	<b>3.0000</b>
Fire and Emergency Services							
Fire and Emergency Services	80.3200	80.3200	80.3200	80.3200	79.3200	79.3200	1.0000
<b>Total Fire and Emergency Services</b>	<b>80.3200</b>	<b>80.3200</b>	<b>80.3200</b>	<b>80.3200</b>	<b>79.3200</b>	<b>79.3200</b>	<b>1.0000</b>
Infrastructure and Engineering Services							
Infrastructure, Engineering Services - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Drainage, Asset, Waste Management							
Drainage, Asset, Waste - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Asset Management	7.8600	9.8600	9.8600	9.5200	9.5200	8.5200	(0.6600)
Drainage	11.0000	11.0000	10.0000	9.0000	9.0000	9.0000	2.0000
Fleet Management	17.7300	17.7300	17.7300	17.7300	16.7300	15.7300	2.0000
Housing Services Management	8.5100	8.5100	8.5100	5.0000	5.0000	5.0000	3.5100
Waste Management	7.4700	6.4700	6.4700	6.4700	5.6600	5.6600	1.8100
<b>Total Drainage, Asset, Waste Management</b>	<b>54.5700</b>	<b>55.5700</b>	<b>54.5700</b>	<b>49.7200</b>	<b>47.9100</b>	<b>45.9100</b>	<b>8.6600</b>





 <b>2021 Multi Year Base Budget FTE Count (no Budget)</b> <b>CK Municipal Operations</b>	2021	2020	2019	2018	2017	2016	FTE Change
	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	from 2016
	Count	Count	Count	Count	Count	Count	to 2021
Engineering, Transportation Services	27.2200	27.2200	24.2200	22.2200	20.7000	19.7000	7.5200
Public Works	133.8000	133.8000	133.8000	134.8400	134.8400	138.8000	(5.0000)
Rec Facilities & Parks and Open Spaces	75.2081	75.2081	75.2081	75.9181	75.9181	75.9930	(0.7849)
<b>Total Infrastructure and Engineering Services</b>	<b>292.7981</b>	<b>293.7981</b>	<b>289.7981</b>	<b>284.6981</b>	<b>281.3681</b>	<b>282.4030</b>	<b>10.3951</b>
Police Services	226.4500	226.4500	226.0000	226.0000	227.0000	229.0000	(2.5500)
<b>Total CK Municipal Operations</b>	<b>1,387.8852</b>	<b>1,395.1452</b>	<b>1,386.6252</b>	<b>1,381.5751</b>	<b>1,362.3111</b>	<b>1,351.5660</b>	<b>36.3192</b>


 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>CK Municipal Operations</b>	2021	2021	% of
	Expense	Revenue	Gross
	Final Budget	Final Budget	Final Budget
Employee Related	\$146,064,522		42.4%
Building Related	\$11,461,623		3.3%
Material,Veh and Equip Related	\$7,308,767		2.1%
Contracted Services	\$44,557,940		12.9%
Infrastructure and Debt	\$4,183,119		1.2%
Operating Related	\$13,760,382		4.0%
Social Assistance	\$56,899,924		16.5%
Internal Allocations			
Other Expenses	\$8,730,952		2.5%
Reserve Transfers	\$51,420,966		14.9%
Grants - Provincial		(\$119,391,674)	(34.7%)
Grants - Federal		(\$9,500,654)	(2.8%)
Fines and Penalties		(\$3,296,931)	(1.0%)
Taxation Revenue		(\$174,243,853)	(50.6%)
Recoveries		(\$3,348,960)	(1.0%)
Licenses, Permits and Fees		(\$3,646,660)	(1.1%)
Sale of Items		(\$999,113)	(0.3%)
User Fees		(\$20,967,385)	(6.1%)
Miscellaneous Revenue		(\$4,800,480)	(1.4%)
Service Level Agreements (SLA)		(\$4,192,482)	(1.2%)
<b>Total CK Municipal Operations</b>	<b>\$344,388,195</b>	<b>(\$344,388,192)</b>	


 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>by Dept : Non Departmental</b>	2021	2021	2021	2021
	Base	One time	FINAL	FTE Count
	Budget	Budget	Budget	Base
<b>Non Departmental</b>				
Contracted Services	\$1,614,049	\$0	\$1,614,049	0.00
Infrastructure and Debt	\$24,155	\$0	\$24,155	0.00
Operating Related	\$1,690,141	\$0	\$1,690,141	0.00
Social Assistance	(\$24,155)	\$0	(\$24,155)	0.00
Internal Allocations	(\$1,479,460)	\$55,000	(\$1,424,460)	0.00
Other Expenses	\$7,299,531	\$499,645	\$7,799,176	0.00
Reserve Transfers	\$2,115,489	(\$695,834)	\$1,419,655	0.00
Grants - Provincial	(\$19,696,900)	\$0	(\$19,696,900)	0.00
Fines and Penalties	(\$1,220,000)	\$0	(\$1,220,000)	0.00
Taxation Revenue	(\$172,952,921)	(\$464,292)	(\$173,417,213)	0.00
Recoveries	(\$76,652)	\$0	(\$76,652)	0.00
User Fees	(\$68,400)	\$0	(\$68,400)	0.00
Miscellaneous Revenue	(\$3,406,000)	(\$1,000,000)	(\$4,406,000)	0.00
<b>Total Non Departmental</b>	<b>(\$186,181,123)</b>	<b>(\$1,605,481)</b>	<b>(\$187,786,604)</b>	

 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>by Dept : CAO</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
<b>CAO</b>				
<b>Chief Administrative Officer</b>				
Employee Related	\$817,256	\$0	\$817,256	6.00
Material,Veh and Equip Related	\$1,000	\$0	\$1,000	0.00
Contracted Services	\$42,975	\$30,000	\$72,975	0.00
Operating Related	\$31,143	\$3,545	\$34,688	0.00
Internal Allocations	(\$54,438)	\$0	(\$54,438)	0.00
Reserve Transfers	\$51,474	(\$30,000)	\$21,474	0.00
Service Level Agreements (SLA)	(\$38,826)	\$0	(\$38,826)	0.00
<b>Total Chief Administrative Officer</b>	<b>\$850,584</b>	<b>\$3,545</b>	<b>\$854,129</b>	<b>6.00</b>
<b>Legal Services</b>				
Employee Related	\$760,078	\$0	\$760,078	6.00
Building Related	\$258,324	\$0	\$258,324	0.00
Material,Veh and Equip Related	\$16,465	\$0	\$16,465	0.00
Contracted Services	\$16,429	\$0	\$16,429	0.00
Operating Related	\$1,155,677	\$0	\$1,155,677	0.00
Internal Allocations	(\$941,201)	\$0	(\$941,201)	0.00
Reserve Transfers	\$667,196	\$0	\$667,196	0.00
Licenses, Permits and Fees	(\$8,000)	\$0	(\$8,000)	0.00
Service Level Agreements (SLA)	(\$42,871)	\$0	(\$42,871)	0.00
<b>Total Legal Services</b>	<b>\$1,882,097</b>	<b>\$0</b>	<b>\$1,882,097</b>	<b>6.00</b>
<b>Total CAO</b>	<b>\$2,732,681</b>	<b>\$3,545</b>	<b>\$2,736,226</b>	<b>12.00</b>


 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>by Dept : Mayor, Council and Admin Support</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
<b>Mayor, Council and Admin Support</b>				
<b>Office of the Mayor/ Council</b>				
Employee Related	\$245,883	\$0	\$245,883	1.00
Material,Veh and Equip Related	\$108	\$0	\$108	0.00
Operating Related	\$83,833	\$0	\$83,833	0.00
Reserve Transfers	\$3,650	\$0	\$3,650	0.00
Recoveries	(\$2,700)	\$0	(\$2,700)	0.00
<b>Total Office of the Mayor/ Council</b>	<b>\$330,774</b>	<b>\$0</b>	<b>\$330,774</b>	<b>1.00</b>
<b>Council, Council Support</b>				
Employee Related	\$776,880	\$0	\$776,880	1.60
Material,Veh and Equip Related	\$2,836	\$0	\$2,836	0.00
Contracted Services	\$72,500	\$0	\$72,500	0.00
Operating Related	\$55,396	\$0	\$55,396	0.00
Internal Allocations	(\$7,600)	\$0	(\$7,600)	0.00
Reserve Transfers	\$33,645	\$0	\$33,645	0.00
Recoveries	(\$14,671)	\$0	(\$14,671)	0.00
<b>Total Council, Council Support</b>	<b>\$918,986</b>	<b>\$0</b>	<b>\$918,986</b>	<b>1.60</b>
<b>Total Mayor, Council and Admin Support</b>	<b>\$1,249,760</b>		<b>\$1,249,760</b>	<b>2.60</b>


 <b>2021 Final Budget by Account Type</b> <b>by Dept : Community Development</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
<b>Community Development</b>				
<b>Community Development - Admin</b>				
Employee Related	\$322,833	\$0	\$322,833	2.00
Contracted Services	\$918	\$0	\$918	0.00
Operating Related	\$10,225	\$0	\$10,225	0.00
Internal Allocations	(\$48,228)	\$0	(\$48,228)	0.00
Reserve Transfers	\$1,430	\$0	\$1,430	0.00
<b>Total Community Development - Admin</b>	<b>\$287,178</b>	<b>\$0</b>	<b>\$287,178</b>	<b>2.00</b>
<b>Building Development Services</b>				
Employee Related	\$1,320,246	\$0	\$1,320,246	12.62
Material,Veh and Equip Related	\$66,078	\$0	\$66,078	0.00
Contracted Services	\$35,105	\$0	\$35,105	0.00
Operating Related	\$20,279	\$0	\$20,279	0.00
Internal Allocations	\$447,267	\$0	\$447,267	0.00
Reserve Transfers	(\$76,261)	\$0	(\$76,261)	0.00
Licenses, Permits and Fees	(\$1,567,430)	\$0	(\$1,567,430)	0.00
Miscellaneous Revenue	(\$7,500)	\$0	(\$7,500)	0.00
<b>Total Building Development Services</b>	<b>\$237,784</b>	<b>\$0</b>	<b>\$237,784</b>	<b>12.62</b>
<b>Community Attraction and Promotion</b>				
Employee Related	\$709,824	\$227,021	\$936,845	7.00
Material,Veh and Equip Related	\$24,664	\$0	\$24,664	0.00
Contracted Services	\$18,000	\$0	\$18,000	0.00
Operating Related	\$164,803	\$11,438	\$176,241	0.00
Internal Allocations	\$0	\$960	\$960	0.00
Reserve Transfers	\$2,705	(\$82,222)	(\$79,517)	0.00
Grants - Federal	\$0	(\$157,197)	(\$157,197)	0.00
<b>Total Community Attraction and Promotion</b>	<b>\$919,996</b>	<b>\$0</b>	<b>\$919,996</b>	<b>7.00</b>
<b>Economic Development Services</b>				
Employee Related	\$1,108,834	\$0	\$1,108,834	10.00
Building Related	\$18,000	\$0	\$18,000	0.00
Material,Veh and Equip Related	\$1,500	\$0	\$1,500	0.00
Contracted Services	\$74,496	\$0	\$74,496	0.00
Operating Related	\$231,928	\$0	\$231,928	0.00
Internal Allocations	\$864	\$0	\$864	0.00
Reserve Transfers	\$8,205	\$0	\$8,205	0.00
Grants - Provincial	(\$181,650)	\$0	(\$181,650)	0.00
<b>Total Economic Development Services</b>	<b>\$1,262,177</b>	<b>\$0</b>	<b>\$1,262,177</b>	<b>10.00</b>
<b>Planning Services</b>				
Employee Related	\$900,008	\$161,460	\$1,061,468	8.00
Material,Veh and Equip Related	\$630	\$0	\$630	0.00
Contracted Services	\$49,813	\$0	\$49,813	0.00
Operating Related	\$26,671	\$0	\$26,671	0.00
Internal Allocations	\$1,807	\$1,920	\$3,727	0.00
Other Expenses	\$734,000	\$0	\$734,000	0.00
Reserve Transfers	\$3,045	(\$81,547)	(\$78,502)	0.00
Recoveries	(\$30,258)	\$0	(\$30,258)	0.00
Licenses, Permits and Fees	(\$400,269)	(\$81,833)	(\$482,102)	0.00
<b>Total Planning Services</b>	<b>\$1,285,447</b>	<b>\$0</b>	<b>\$1,285,447</b>	<b>8.00</b>
<b>Total Community Development</b>	<b>\$3,992,582</b>		<b>\$3,992,582</b>	<b>39.62</b>


 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>by Dept : Community Human Services</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
<b>Community Human Services</b>				
<b>Community Human Services - Admin</b>				
Employee Related	\$366,990	\$0	\$366,990	2.00
Operating Related	\$1,729	\$0	\$1,729	0.00
Internal Allocations	(\$178,287)	\$0	(\$178,287)	0.00
Reserve Transfers	\$870	\$0	\$870	0.00
<b>Total Community Human Services - Admin</b>	<b>\$191,302</b>	<b>\$0</b>	<b>\$191,302</b>	<b>2.00</b>
<b>Child Care, Recreation &amp; Early Years</b>				
Employee Related	\$4,175,932	\$27,490	\$4,203,422	57.29
Building Related	\$484,508	\$0	\$484,508	0.00
Material,Veh and Equip Related	\$59,595	\$0	\$59,595	0.00
Contracted Services	\$52,137	\$14,000	\$66,137	0.00
Operating Related	\$206,960	\$25,600	\$232,560	0.00
Social Assistance	\$16,122,795	\$0	\$16,122,795	0.00
Internal Allocations	\$84,832	(\$16,609)	\$68,223	0.00
Reserve Transfers	\$19,403	\$0	\$19,403	0.00
Grants - Provincial	(\$16,509,734)	(\$299,022)	(\$16,808,756)	0.00
Sale of Items	(\$20,130)	\$0	(\$20,130)	0.00
User Fees	(\$1,066,354)	(\$8,000)	(\$1,074,354)	0.00
Miscellaneous Revenue	(\$31,602)	(\$42,481)	(\$74,083)	0.00
<b>Total Child Care, Recreation &amp; Early Years</b>	<b>\$3,578,342</b>	<b>(\$299,022)</b>	<b>\$3,279,320</b>	<b>57.29</b>
<b>Public Health</b>				
Employee Related	\$8,882,908	\$0	\$8,882,908	84.25
Building Related	\$589,278	\$0	\$589,278	0.00
Material,Veh and Equip Related	\$15,592	\$0	\$15,592	0.00
Contracted Services	\$653,994	\$0	\$653,994	0.00
Operating Related	\$567,188	\$0	\$567,188	0.00
Internal Allocations	\$641,600	\$0	\$641,600	0.00
Reserve Transfers	\$64,760	\$0	\$64,760	0.00
Grants - Provincial	(\$8,270,591)	(\$968,000)	(\$9,238,591)	0.00
Grants - Federal	(\$83,890)	\$0	(\$83,890)	0.00
Recoveries	(\$13,000)	\$0	(\$13,000)	0.00
Licenses, Permits and Fees	(\$500)	\$0	(\$500)	0.00
Sale of Items	(\$38,000)	\$0	(\$38,000)	0.00
User Fees	(\$42,350)	\$0	(\$42,350)	0.00
Miscellaneous Revenue	(\$25,018)	\$0	(\$25,018)	0.00
<b>Total Public Health</b>	<b>\$2,941,971</b>	<b>(\$968,000)</b>	<b>\$1,973,971</b>	<b>84.25</b>
<b>Employment and Social Services</b>				
Employee Related	\$10,010,300	\$1,615,602	\$11,625,902	102.00
Building Related	\$270,000	\$1,125,380	\$1,395,380	0.00
Material,Veh and Equip Related	\$21,008	\$0	\$21,008	0.00
Contracted Services	\$25,124	\$653,420	\$678,544	0.00
Operating Related	\$272,875	\$206,600	\$479,475	0.00
Social Assistance	\$33,679,171	\$33,391	\$33,712,562	0.00
Internal Allocations	\$427,230	\$18,529	\$445,759	0.00
Reserve Transfers	\$88,576	(\$2,807,247)	(\$2,718,671)	0.00
Grants - Provincial	(\$39,291,375)	(\$845,676)	(\$40,137,051)	0.00


 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>by Dept : Community Human Services</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Recoveries	(\$530,000)	\$0	(\$530,000)	0.00
<b>Total Employment and Social Services</b>	\$4,972,909	(\$1)	\$4,972,908	102.00
<b>Seniors Services</b>				
Employee Related	\$22,939,598	\$0	\$22,939,598	280.19
Building Related	\$1,198,952	\$0	\$1,198,952	0.00
Material,Veh and Equip Related	\$234,946	\$0	\$234,946	0.00
Contracted Services	\$947,651	\$0	\$947,651	0.00
Infrastructure and Debt	\$3,194,600	\$0	\$3,194,600	0.00
Operating Related	\$1,988,484	\$0	\$1,988,484	0.00
Social Assistance	\$265,060	\$0	\$265,060	0.00
Internal Allocations	\$49,178	\$0	\$49,178	0.00
Reserve Transfers	\$619,950	\$0	\$619,950	0.00
Grants - Provincial	(\$16,380,937)	\$0	(\$16,380,937)	0.00
Recoveries	(\$106,069)	\$0	(\$106,069)	0.00
Sale of Items	(\$7,300)	\$0	(\$7,300)	0.00
User Fees	(\$7,836,689)	\$0	(\$7,836,689)	0.00
<b>Total Seniors Services</b>	\$7,107,424	\$0	\$7,107,424	280.19
<b>Housing Services</b>				
Employee Related	\$1,472,699	\$113,384	\$1,586,083	13.78
Building Related	\$2,599,509	(\$215)	\$2,599,294	0.00
Material,Veh and Equip Related	\$0	\$1,739	\$1,739	0.00
Contracted Services	\$97,804	\$606,670	\$704,474	0.00
Operating Related	\$52,961	(\$1,980)	\$50,981	0.00
Social Assistance	\$6,230,865	\$11,549	\$6,242,414	0.00
Internal Allocations	\$149,488	\$143,859	\$293,347	0.00
Other Expenses	\$37,522	\$0	\$37,522	0.00
Reserve Transfers	\$2,012,430	\$368,412	\$2,380,842	0.00
Grants - Provincial	(\$203,851)	(\$790,031)	(\$993,882)	0.00
Grants - Federal	(\$1,645,217)	(\$451,863)	(\$2,097,080)	0.00
Fines and Penalties	(\$1,500)	\$0	(\$1,500)	0.00
Recoveries	(\$15,401)	\$215	(\$15,186)	0.00
User Fees	(\$2,618,520)	\$0	(\$2,618,520)	0.00
Miscellaneous Revenue	(\$1,000)	\$0	(\$1,000)	0.00
<b>Total Housing Services</b>	\$8,167,789	\$1,739	\$8,169,528	13.78
<b>CK Public Library</b>				
Employee Related	\$3,264,764	\$0	\$3,264,764	44.72
Building Related	\$311,157	\$0	\$311,157	0.00
Material,Veh and Equip Related	\$911,963	\$26,236	\$938,199	0.00
Contracted Services	\$81,272	\$18,700	\$99,972	0.00
Operating Related	\$104,256	\$0	\$104,256	0.00
Internal Allocations	\$12,708	\$0	\$12,708	0.00
Reserve Transfers	\$41,399	(\$44,936)	(\$3,537)	0.00
Grants - Provincial	(\$257,616)	\$0	(\$257,616)	0.00
Fines and Penalties	(\$32,000)	\$0	(\$32,000)	0.00
Recoveries	(\$5,492)	\$0	(\$5,492)	0.00
Sale of Items	(\$13,400)	\$0	(\$13,400)	0.00
User Fees	(\$2,552)	\$0	(\$2,552)	0.00





 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>by Dept : Community Human Services</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Miscellaneous Revenue	(\$1,957)	\$0	(\$1,957)	0.00
<b>Total CK Public Library</b>	<b>\$4,414,502</b>	<b>\$0</b>	<b>\$4,414,502</b>	<b>44.72</b>
<b>Arts and Culture</b>				
Employee Related	\$1,615,813	\$9,173	\$1,624,986	22.86
Building Related	\$434,281	\$0	\$434,281	0.00
Material,Veh and Equip Related	\$55,419	\$0	\$55,419	0.00
Contracted Services	\$228,842	\$0	\$228,842	0.00
Operating Related	\$283,327	\$0	\$283,327	0.00
Reserve Transfers	\$7,185	\$0	\$7,185	0.00
Grants - Provincial	(\$79,965)	\$0	(\$79,965)	0.00
Grants - Federal	(\$5,496)	\$0	(\$5,496)	0.00
Recoveries	(\$178,507)	\$0	(\$178,507)	0.00
Sale of Items	(\$187,721)	\$0	(\$187,721)	0.00
User Fees	(\$532,846)	(\$9,173)	(\$542,019)	0.00
Miscellaneous Revenue	(\$25,728)	\$0	(\$25,728)	0.00
<b>Total Arts and Culture</b>	<b>\$1,614,604</b>	<b>\$0</b>	<b>\$1,614,604</b>	<b>22.86</b>
<b>Total Community Human Services</b>	<b>\$32,988,843</b>	<b>(\$1,265,284)</b>	<b>\$31,723,559</b>	<b>607.09</b>


 <b>2021 Final Budget by Account Type</b> <b>by Dept : Corporate Services</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
<b>Corporate Services</b>				
<b>Human Resources and Org Development</b>				
Employee Related	\$3,725,382	\$507,385	\$4,232,767	19.00
Material,Veh and Equip Related	\$9,200	\$0	\$9,200	0.00
Contracted Services	\$133,370	\$0	\$133,370	0.00
Operating Related	\$54,652	\$1,400	\$56,052	0.00
Internal Allocations	\$0	\$1,920	\$1,920	0.00
Reserve Transfers	\$24,713	(\$405,005)	(\$380,292)	0.00
Recoveries	\$0	(\$105,700)	(\$105,700)	0.00
Service Level Agreements (SLA)	(\$119,115)	\$0	(\$119,115)	0.00
<b>Total Human Resources and Org Development</b>	<b>\$3,828,202</b>	<b>\$0</b>	<b>\$3,828,202</b>	<b>19.00</b>
<b>Customer Services</b>				
Employee Related	\$1,907,158	\$262,561	\$2,169,719	23.31
Building Related	\$119,390	\$0	\$119,390	0.00
Material,Veh and Equip Related	\$5,758	\$0	\$5,758	0.00
Contracted Services	\$62,484	\$0	\$62,484	0.00
Operating Related	\$16,692	\$0	\$16,692	0.00
Internal Allocations	(\$3,225)	\$0	(\$3,225)	0.00
Reserve Transfers	\$30,462	(\$262,561)	(\$232,099)	0.00
Sale of Items	(\$35,876)	\$0	(\$35,876)	0.00
Miscellaneous Revenue	(\$3,800)	\$0	(\$3,800)	0.00
Service Level Agreements (SLA)	(\$333,707)	\$0	(\$333,707)	0.00
<b>Total Customer Services</b>	<b>\$1,765,336</b>	<b>\$0</b>	<b>\$1,765,336</b>	<b>23.31</b>
<b>Municipal Governance</b>				
Employee Related	\$1,267,161	\$0	\$1,267,161	14.46
Building Related	\$101,699	\$0	\$101,699	0.00
Material,Veh and Equip Related	\$7,505	\$0	\$7,505	0.00
Contracted Services	\$933,492	\$0	\$933,492	0.00
Operating Related	\$580,031	\$0	\$580,031	0.00
Internal Allocations	\$100,207	\$0	\$100,207	0.00
Reserve Transfers	\$145,061	\$0	\$145,061	0.00
Grants - Provincial	(\$1,500)	\$0	(\$1,500)	0.00
Fines and Penalties	(\$1,995,913)	\$0	(\$1,995,913)	0.00
Recoveries	(\$500)	\$0	(\$500)	0.00
Licenses, Permits and Fees	(\$736,844)	\$0	(\$736,844)	0.00
Miscellaneous Revenue	(\$20,792)	\$0	(\$20,792)	0.00
<b>Total Municipal Governance</b>	<b>\$379,607</b>	<b>\$0</b>	<b>\$379,607</b>	<b>14.46</b>
<b>Total Corporate Services</b>	<b>\$5,973,145</b>		<b>\$5,973,145</b>	<b>56.77</b>

 <b>2021 Final Budget by Account Type</b> <b>by Dept : Finance, Budget, Information Tech and Transformation</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
<b>Finance, Budget, Information Tech &amp; Transformation</b>				
<b>FBITT - Admin</b>				
Employee Related	\$341,083	\$0	\$341,083	2.00
Material,Veh and Equip Related	\$2,770	\$0	\$2,770	0.00
Operating Related	\$11,668	\$0	\$11,668	0.00
Reserve Transfers	\$1,430	\$0	\$1,430	0.00
<b>Total FBITT - Admin</b>	<b>\$356,951</b>	<b>\$0</b>	<b>\$356,951</b>	<b>2.00</b>
<b>Budget and Performance Services</b>				
Employee Related	\$706,714	\$0	\$706,714	5.50
Material,Veh and Equip Related	\$566	\$0	\$566	0.00
Contracted Services	\$5,745	\$0	\$5,745	0.00
Operating Related	\$10,770	\$0	\$10,770	0.00
Internal Allocations	(\$38,000)	\$0	(\$38,000)	0.00
Reserve Transfers	\$2,610	\$0	\$2,610	0.00
<b>Total Budget and Performance Services</b>	<b>\$688,405</b>	<b>\$0</b>	<b>\$688,405</b>	<b>5.50</b>
<b>Financial Services</b>				
Employee Related	\$2,605,823	\$10,096	\$2,615,919	29.12
Building Related	\$7,444	\$0	\$7,444	0.00
Material,Veh and Equip Related	\$2,792	\$0	\$2,792	0.00
Contracted Services	\$179,270	\$0	\$179,270	0.00
Operating Related	\$214,915	\$0	\$214,915	0.00
Reserve Transfers	\$10,295	\$0	\$10,295	0.00
Fines and Penalties	(\$14,113)	\$0	(\$14,113)	0.00
Recoveries	(\$25,461)	\$0	(\$25,461)	0.00
Licenses, Permits and Fees	(\$616,447)	\$0	(\$616,447)	0.00
Sale of Items	(\$67,000)	\$0	(\$67,000)	0.00
User Fees	(\$7,000)	\$0	(\$7,000)	0.00
Miscellaneous Revenue	(\$117,540)	\$0	(\$117,540)	0.00
Service Level Agreements (SLA)	(\$202,524)	\$0	(\$202,524)	0.00
<b>Total Financial Services</b>	<b>\$1,970,454</b>	<b>\$10,096</b>	<b>\$1,980,550</b>	<b>29.12</b>
<b>Information Technology &amp; Transformation</b>				
Employee Related	\$3,804,365	\$724,593	\$4,528,958	33.62
Building Related	\$38,982	\$0	\$38,982	0.00
Material,Veh and Equip Related	\$292,247	\$3,993	\$296,240	0.00
Contracted Services	\$2,518,341	\$760,560	\$3,278,901	0.00
Operating Related	\$565,349	\$0	\$565,349	0.00
Internal Allocations	(\$464,344)	(\$14,400)	(\$478,744)	0.00
Other Expenses	\$28,853	\$0	\$28,853	0.00
Reserve Transfers	\$1,743,277	(\$1,474,746)	\$268,531	0.00
User Fees	(\$9,000)	\$0	(\$9,000)	0.00
Service Level Agreements (SLA)	(\$770,150)	\$0	(\$770,150)	0.00
<b>Total Information Technology &amp; Transformation</b>	<b>\$7,747,920</b>	<b>\$0</b>	<b>\$7,747,920</b>	<b>33.62</b>
<b>John D Bradley Convention Centre</b>				
Contracted Services	\$152,919	\$0	\$152,919	0.00
Infrastructure and Debt	\$554,536	\$0	\$554,536	0.00
Operating Related	\$137,081	\$0	\$137,081	0.00
Other Expenses	\$68,376	\$0	\$68,376	0.00
Reserve Transfers	\$88,374	\$0	\$88,374	0.00
<b>Total John D Bradley Convention Centre</b>	<b>\$1,001,286</b>	<b>\$0</b>	<b>\$1,001,286</b>	<b>0.00</b>
<b>Total Finance, Budget, Information Tech &amp; Transformation</b>	<b>\$11,765,016</b>	<b>\$10,096</b>	<b>\$11,775,112</b>	<b>70.24</b>

 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>by Dept : Fire and Emergency Services</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
<b>Fire and Emergency Services</b>				
<b>Fire and Emergency Services</b>				
Employee Related	\$12,642,258	\$0	\$12,642,258	80.32
Building Related	\$445,250	\$0	\$445,250	0.00
Material, Veh and Equip Related	\$3,503,363	\$413,976	\$3,917,339	0.00
Contracted Services	\$12,621,834	\$0	\$12,621,834	0.00
Operating Related	\$89,788	\$14,620	\$104,408	0.00
Internal Allocations	\$828,604	\$0	\$828,604	0.00
Reserve Transfers	\$637,882	(\$659,954)	(\$22,072)	0.00
Grants - Provincial	(\$7,254,198)	\$231,358	(\$7,022,840)	0.00
Recoveries	(\$124,916)	\$0	(\$124,916)	0.00
Licenses, Permits and Fees	(\$16,920)	\$0	(\$16,920)	0.00
Miscellaneous Revenue	(\$600)	\$0	(\$600)	0.00
<b>Total Fire and Emergency Services</b>	<b>\$23,372,345</b>	<b>\$0</b>	<b>\$23,372,345</b>	<b>80.32</b>
<b>Total Fire and Emergency Services</b>	<b>\$23,372,345</b>		<b>\$23,372,345</b>	<b>80.32</b>

 <b>2021 Final Budget by Account Type</b> <b>by Dept : Infrastructure and Engineering Services</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
<b>Infrastructure and Engineering Services</b>				
<b>Infrastructure, Engineering Services - Admin</b>				
Employee Related	\$375,127	\$0	\$375,127	2.00
Material,Veh and Equip Related	\$500	\$0	\$500	0.00
Operating Related	\$12,237	\$0	\$12,237	0.00
Internal Allocations	(\$93,371)	\$0	(\$93,371)	0.00
Reserve Transfers	\$1,585	\$0	\$1,585	0.00
<b>Total Infrastructure, Engineering Services - Admin</b>	<b>\$296,078</b>	<b>\$0</b>	<b>\$296,078</b>	<b>2.00</b>
<b>Drainage, Asset, Waste Management</b>				
Employee Related	\$5,003,908	\$0	\$5,003,908	54.58
Building Related	(\$430,436)	\$0	(\$430,436)	0.00
Material,Veh and Equip Related	(\$8,727,161)	\$190,250	(\$8,536,911)	0.00
Contracted Services	\$7,203,556	\$796,013	\$7,999,569	0.00
Infrastructure and Debt	\$409,828	\$0	\$409,828	0.00
Operating Related	\$1,610,431	\$45,000	\$1,655,431	0.00
Social Assistance	\$581,248	\$0	\$581,248	0.00
Internal Allocations	\$638,433	(\$143,859)	\$494,574	0.00
Other Expenses	(\$18,114)	\$143,859	\$125,745	0.00
Reserve Transfers	\$12,546,717	(\$246,797)	\$12,299,920	0.00
Grants - Provincial	(\$354,313)	\$0	(\$354,313)	0.00
Grants - Federal	(\$988,078)	(\$1,739)	(\$989,817)	0.00
Taxation Revenue	(\$273,754)	\$0	(\$273,754)	0.00
Recoveries	(\$1,723,537)	\$0	(\$1,723,537)	0.00
Sale of Items	(\$1,000)	\$0	(\$1,000)	0.00
User Fees	(\$4,012,973)	\$0	(\$4,012,973)	0.00
Miscellaneous Revenue	(\$30,638)	\$0	(\$30,638)	0.00
Service Level Agreements (SLA)	(\$16,508)	\$0	(\$16,508)	0.00
<b>Total Drainage, Asset, Waste Management</b>	<b>\$11,417,609</b>	<b>\$782,727</b>	<b>\$12,200,336</b>	<b>54.58</b>
<b>Engineering, Transportation Services</b>				
Employee Related	\$2,958,616	\$714,947	\$3,673,563	27.22
Building Related	\$120,651	\$0	\$120,651	0.00
Material,Veh and Equip Related	\$624,215	(\$96,953)	\$527,262	0.00
Contracted Services	\$3,065,499	(\$141,162)	\$2,924,337	0.00
Operating Related	\$33,328	\$4,200	\$37,528	0.00
Internal Allocations	\$1,800	\$7,680	\$9,480	0.00
Reserve Transfers	\$290,935	(\$856,933)	(\$565,998)	0.00
Grants - Provincial	(\$840,118)	\$0	(\$840,118)	0.00
Recoveries	(\$28,000)	\$0	(\$28,000)	0.00
Sale of Items	(\$35,000)	\$0	(\$35,000)	0.00
User Fees	(\$690,162)	\$36,500	(\$653,662)	0.00
Miscellaneous Revenue	(\$15,000)	\$0	(\$15,000)	0.00
Service Level Agreements (SLA)	(\$331,468)	\$0	(\$331,468)	0.00
<b>Total Engineering, Transportation Services</b>	<b>\$5,155,296</b>	<b>(\$331,721)</b>	<b>\$4,823,575</b>	<b>27.22</b>
<b>Public Works</b>				
Employee Related	\$11,061,377	\$0	\$11,061,377	133.80
Building Related	\$1,346,855	\$0	\$1,346,855	0.00
Material,Veh and Equip Related	\$6,658,900	\$5,900	\$6,664,800	0.00
Contracted Services	\$4,951,893	\$4,491,276	\$9,443,169	0.00
Operating Related	\$2,300,947	\$20,000	\$2,320,947	0.00
Internal Allocations	\$95,121	\$0	\$95,121	0.00
Other Expenses	\$12,600	\$0	\$12,600	0.00
Reserve Transfers	\$37,961,603	(\$4,511,276)	\$33,450,327	0.00
Grants - Provincial	(\$5,366,718)	\$0	(\$5,366,718)	0.00

 <b>2021 Final Budget by Account Type</b> <b>by Dept : Infrastructure and Engineering Services</b>	2021	2021	2021	2021
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Grants - Federal	(\$6,167,174)	\$0	(\$6,167,174)	0.00
Fines and Penalties	(\$33,405)	\$0	(\$33,405)	0.00
Taxation Revenue	(\$552,886)	\$0	(\$552,886)	0.00
Recoveries	(\$236,759)	\$0	(\$236,759)	0.00
Licenses, Permits and Fees	(\$83,417)	\$0	(\$83,417)	0.00
Sale of Items	(\$18,900)	\$0	(\$18,900)	0.00
User Fees	(\$269,149)	\$0	(\$269,149)	0.00
Service Level Agreements (SLA)	(\$2,359,373)	(\$5,900)	(\$2,365,273)	0.00
<b>Total Public Works</b>	<b>\$49,301,515</b>	<b>\$0</b>	<b>\$49,301,515</b>	<b>133.80</b>
<b>Rec Facilities &amp; Parks and Open Spaces</b>				
Employee Related	\$5,125,397	\$0	\$5,125,397	75.20
Building Related	\$2,061,007	\$0	\$2,061,007	0.00
Material,Veh and Equip Related	\$943,501	\$0	\$943,501	0.00
Contracted Services	\$1,020,998	\$0	\$1,020,998	0.00
Operating Related	\$352,565	\$4,994	\$357,559	0.00
Internal Allocations	\$59,423	\$0	\$59,423	0.00
Other Expenses	(\$75,320)	\$0	(\$75,320)	0.00
Reserve Transfers	\$3,648,998	\$38,265	\$3,687,263	0.00
Recoveries	(\$9,593)	\$0	(\$9,593)	0.00
Sale of Items	(\$534,740)	(\$40,046)	(\$574,786)	0.00
User Fees	(\$3,827,504)	(\$3,213)	(\$3,830,717)	0.00
Miscellaneous Revenue	(\$53,324)	\$0	(\$53,324)	0.00
Service Level Agreements (SLA)	\$27,960	\$0	\$27,960	0.00
<b>Total Rec Facilities &amp; Parks and Open Spaces</b>	<b>\$8,739,368</b>	<b>\$0</b>	<b>\$8,739,368</b>	<b>75.20</b>
<b>Total Infrastructure and Engineering Services</b>	<b>\$74,909,866</b>	<b>\$451,006</b>	<b>\$75,360,872</b>	<b>292.80</b>

 <b>Chatham-Kent</b> Cultivating Growth, Shore to Shore <b>2021 Final Budget by Account Type</b> <b>by Dept : Police Services</b>	2021	2021	2021	2021
	Base	One time	FINAL	FTE Count
	Budget	Budget	Budget	Base
<b>Police Services</b>				
Employee Related	\$30,475,591	\$0	\$30,475,591	226.45
Building Related	\$361,607	\$0	\$361,607	0.00
Material,Veh and Equip Related	\$2,027,666	\$0	\$2,027,666	0.00
Contracted Services	\$467,953	\$0	\$467,953	0.00
Operating Related	\$486,635	\$0	\$486,635	0.00
Internal Allocations	(\$230,408)	(\$55,000)	(\$285,408)	0.00
Reserve Transfers	\$374,254	\$0	\$374,254	0.00
Grants - Provincial	(\$1,727,700)	(\$303,137)	(\$2,030,837)	0.00
Recoveries	(\$121,959)	\$0	(\$121,959)	0.00
Licenses, Permits and Fees	(\$135,000)	\$0	(\$135,000)	0.00
Miscellaneous Revenue	(\$17,500)	\$0	(\$17,500)	0.00
<b>Total Police Services</b>	<b>\$31,961,139</b>	<b>(\$358,137)</b>	<b>\$31,603,002</b>	<b>226.45</b>